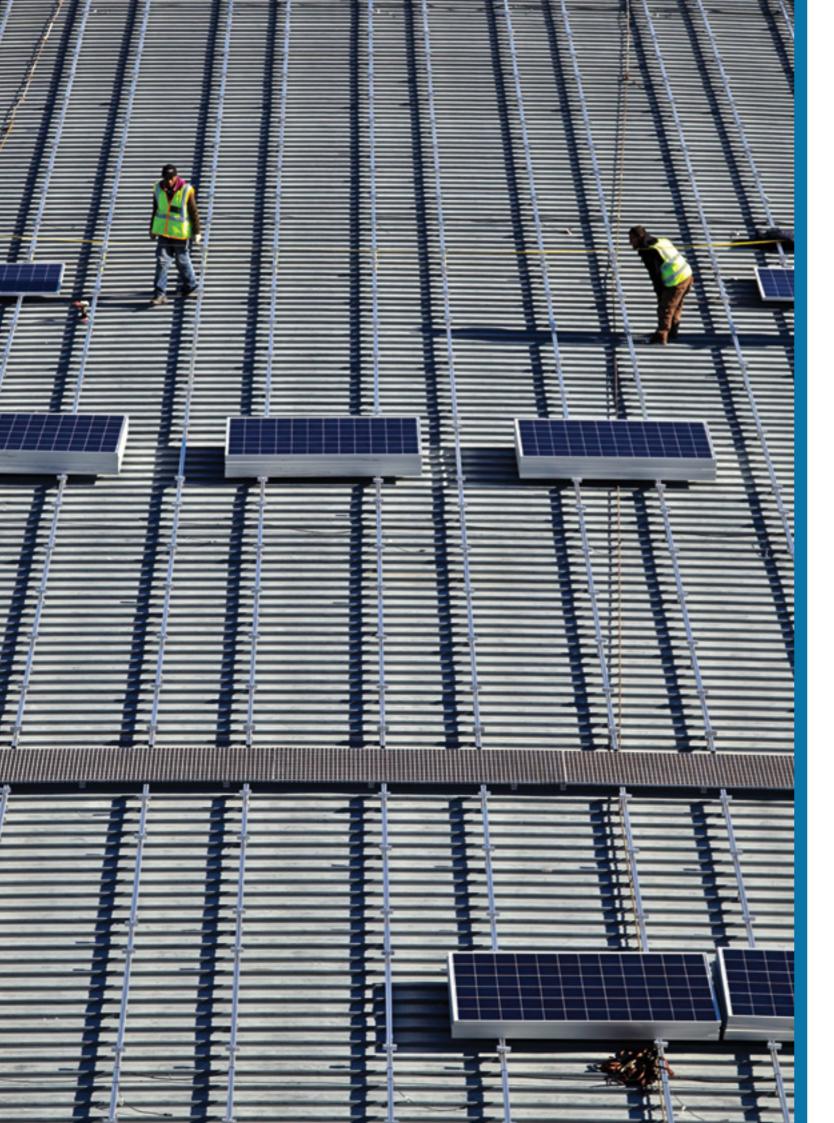




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## Foreword by the CEO

This annual report for the period April 2017 to March 2018 has been prepared by the SEZ Project Management team. It outlines major highlighights and developments in preparation for the designation of the Atlantis SEZ, which is expected in 2018.

It is predicted that at the end of 2018, 13 countries will exceed the 1 gigawatt mark for annual solar PV installations, with a 35% increase expected in European demand for solar PV. The US solar PV market is expected to double in 2018 alone. In other greentech sectors, global growth is following similar trajectories, with the global market for wind energy expected to be worth over US\$170 billion 2024.

The Atlantis SEZ will tap into these and other global greentech market opportunities. The zone will contribute to national economic growth through growth in the manufacturing and services sector, and, critically, will also help address poverty and unemployment in Atlantis. The progress on designation and remarkable achievements to date demonstrate the ability of all three tiers of government to work together towards the common goal of positioning South Africa's manufacturing sector to take advantage of the opportunities emerging across greentech value chains.

The country's ability to tap into these opportunities were given a further boost when Trade and Industry Minister, Rob Davies published the intention to designate Atlantis a Special Economic Zone (SEZ) on 10 September 2017. This announcement was followed by a 30 day public commentary period, during which the community of Atlantis and other stakeholders had the opportunity to comment on the plans. On 10 October, the dti held a public consultation meeting in Atlantis, which was attended by Atlantis residents, community business leaders, local development groups and current Atlantis greentech investors.

The plans for the SEZ received wide support from the community, recognising the great potential that the green technology industry holds for the area and its residents. It is anticipated that the proposed Atlantis GreenTech SEZ will be designated in the 2018/19 financial year. The remaining steps are to receive concurrence from the Minister of Finance and then final cabinet approval.

Other progress include work and developments on a number of important fronts that will help ensure the success and sustainability of the SEZ. These include investment promotion, skills development, enterprise development, while providing ecosystem support to SEZ stakeholders, as outlined in this report. Most notably, completion of construction on electricity upgrade by the City and Eskom, as well as the success of the IkamvaYouth Tutoring Programme (94% of learners who received tutoring passed their matric exams, with 74% being eligible for university). The report speaks for itself and I thank the team for their dedication and hard work.

With the imminent designation of the SEZ, the team is working with the Western Cape Provincial Government, City of Cape town and DTI to ensure full compliance with the necessary governance and operational requirements outlined in the SEZ Act. A successful designation of the SEZ in Atlantis will represent the culmination of the focused efforts across multiple partners. The work to ensure that the SEZ achieves its broader economic development, social upliftment and industrialisation objective can begin in earnest in the coming years.

I would like to thank the dti, the Western Cape Government and the City of Cape Town for their critical roles in supporting the establishment of a world-class and thriving greentech hub in Atlantis.

#### Mike Mulcahy

Project Executive, Atlantis SEZ Project Management Unit CEO, GreenCape

# **Atlantis SEZ Headlines 2017/18 by Numbers**

94% of learners who received tutoring through the Atlantis IkamvaYouth **Tutoring Programme have passed** their matric exams, with

74% achieving bachelor's passes.

# R680m total investment attracted into the SEZ

# R300m

Gestamp Renewable Industries (GRI) 2014, wind tower manufacturing

# **R175m**

GRI 2015, expansion

### **R50m**

**Skyward windows** (double glazed windows, expansion)

# **R130m**

Kaytech (geotextiles, expansion)

# **R25m**

Resolux (wind tower internals)

# **312 Jobs**

220 By Gestamp

12 by Kaytech 80 by Resolux (Direct and indirect)

# Created

Wind towers

manufactured in

Atlantis installed

at the Noupoort

Wind Farm in the Northern Cape

35

Renewable **Industries** (GRI)

Investment

sessions

delivered

(target was 12)

119

102

Stakeholder engagement sessions delivered

156 Skills

development engagements **Greentech Atlantis Special Economic Zone** 

# **Location of Atlantis**



- Location of Atlantis

## The Greentech Atlantis SEZ

GreenCape and the Department of Trade and Industry (dti) signed a Memorandum of Funding Agreement during the 2013/14 financial year to set up a Project Management Unit to facilitate the establishment of a green technology (greentech) Special Economic Zone (SEZ) in Atlantis. This work is a collaborative effort between GreenCape as the hosting agency, the City of Cape Town, Western Cape Provincial Government and the dti.

One way to pave the way for a greentech SEZ was to establish a greentech industrial park in Atlantis. The City of Cape Town provided 101 ha of land for the park to support the revitalisation of Atlantis as a strategic development node. The revitalisation work would involve a re-engineering of existing business clusters and support for future-focused sectors (in this case, the greentech sector). The greentech hub and proposed SEZ support the manufacturing sectors to become suppliers and component manufacturers for the renewable energy sector, in particular independent power producers in the government's Renewable Energy Independent Power Producers Programme (REIPPP).

## **Overview of Atlantis**

Atlantis is the home of the proposed Greentech Special Economic Zone. This priority development node is situated approximately 40 km north of the Cape Town CBD, 19 km north of Melkbosstrand and 76 km south of Saldanha Bay. It lies between the N7 to Namibia and the R27 West Coast Road.

Greentech Atlantis Special Economic Zone

# The role of the Atlantis SEZ in supporting and promoting regional development

Owing to its strategic location and envisaged growth, the SEZ has the potential to contribute towards regional economic and spatial development by:

Enabling the socio-economic development leg of the National Development Plan (NDP) by supporting three NDP Strategic Infrastructure Projects (SIPs) - SIPs 8, 9 and 10 - focusing on greening the South African economy, electricity generation and electricity transmission.

Supporting local content manufacturing linked to the Renewable Energy Independent Power Procurement Programme (REIPPP) driven by the National Department of Energy.

Supporting the growth of the West Coast Development Corridor through strategic positioning, linking the Saldanha SEZ, Port of Saldanha, Atlantis SEZ, Port of Cape Town and the economic nodes in the City of Cape Town.

Developing gas-to-power projects: The conversion of Ankerlig to gas creates an opportunity for additional gas-topower and gas for industrial applications in the zone.

Contributing the achievement the of national, provincial and city green economy vision through green industrialisation and manufacturing.

Contributing to climate change adaptation through green economic growth and industrialisation.

## Highlights from 2017/18

# I. Sub-programme: Investment promotion and marketing

The unit is responsible for facilitating investment into the SEZ and marketing Atlantis as an investment destination of choice.

# Performance for 2017/18: SEZ jobs and investments to date

- R680m investment has been attracted into the SEZ
- R300m was invested by GRI in 2014 for construction of a wind tower manufacturing facility
- 45 investment sessions have been delivered

### **Atlantis SEZ Momentum**

Numerous existing companies have approached the team to discuss their long-term expansion. This has led to:

- R175m expansion by GRI in 2015
- R50m expansion by Skyward Windows (double glazing)
- R130m expansion by Kaytech (geotextiles)

To date, 312 direct jobs have been created through initial and expansion investments.

# Targeted investments: 2014 - 2030

- R3.7bn total value of targeted investment (excluding gas to power)
- 21 new investors have shown significant interest in the SEZ and negotiations with many of them are in an advanced stage
- Most investors are local companies looking to expand or start new manufacturing entities, but the highest investment value is from foreign investors

In 2016, GreenCape, Wesgro and InvestSA (dti) partnership won the UNCTAD Investment Promotion award in recognition of their success in attracting green economy investments in South Africa. The SEZ investment promotion approach is highly collaborative across different government spheres and agencies, and is now recognised as best practice by the United Nations. As a direct result of this approach, five foreign investors have launched manufacturing facilities for components for the greentech sector since June 2014. The largest investment was by GRI, the Spanish wind tower manufacturer, which has invested R475 million, creating 360 jobs.

# Overview of targeted investments and job creation potential: 2018 - 2030\*

**Greentech Atlantis Special Economic Zone** 

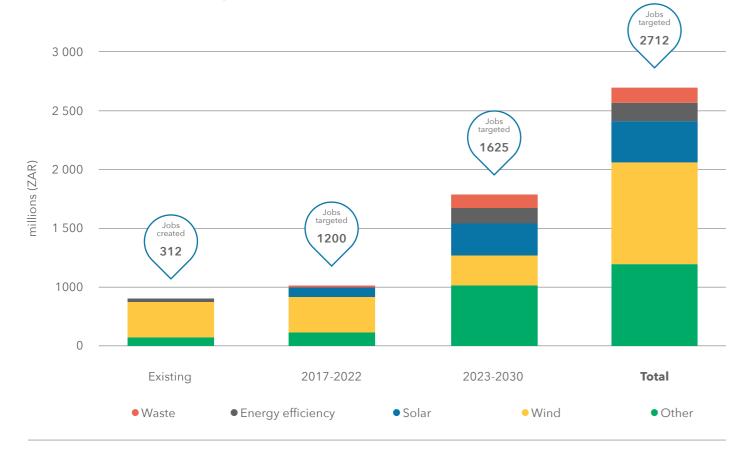
|                           | Direct jobs   | Existing investments | 2018-2022 | 2023-2030            | Total investments    |
|---------------------------|---------------|----------------------|-----------|----------------------|----------------------|
| Targeted companies        | 2 712         | R0.7bn               | R1.8bn    | R2.2bn               | R3.7bn               |
| Gas to Power              | 1 500 - 2 000 |                      |           | R30bn - R50bn        | R30bn - R50bn        |
| Total pipeline per period |               | R0.7bn               | R1.8bn    | R32.2bn -<br>R52.2bn | R33.7bn -<br>R53.7bn |
| Total jobs per period     |               | 312                  | 1 200     | 1 625                |                      |



<sup>\*</sup>The pipeline excludes significant investors involved in discussions, including amongst others a Top40 investor under the China-Africa Partnership. The team is working closely with this investor, but given that the nature of the investment is unclear, it has been excluded here. This pipeline also filters out mutually destructive investors.

10 Greentech Atlantis Special Economic Zone Greentech Atlantis Special Economic Zone

## Targeted investments per sector: 2014 - 2030



# Targeted investments by greentech service or product: 2014 to 2020

- ✓ Wind tower manufacturer (Gestamp Renewable Industries [GRI])
- ✓ Wind tower internals supplier/manufacturer (Resolux)
- √ Geotextile manufacturer (Kaytech)
- ✓ Green building suppliers (Skyward Windows; double glazed window and door manufacturer)
- ✓ Solar water heater (SWH) manufacturer (iSolar)
- ✓ Specialised painting services for GRI and wind blades
- ✓ Energy efficient lighting assembler or manufacturer (LEDzShine)
- Wind blade manufacturer
- PV module manufacturer
- 3 x SMME SWH assemblers and installers
- Cabling and cabling services
- PV mounting manufacturer
- Electrical components and kits suppliers/manufacturers
- Specialised logistics provider

### 2020 to 2030

- Low-iron glass manufacturer
- PV cell manufacturer
- Concentrated Solar Power (CSP) tracker manufacturer
- 2 x SMME SWH assemblers and installers
- Biomass engine assembler/manufacturer
- Battery manufacturer
- Building insulation manufacturer
- Heat pump suppliers/manufacturers
- Inverter parts manufacturers/assemblers
- Aluminium frames and structures manufacturer
- Smart-meter manufacturer

KEY

√ = realised investments

# Investor story: GRI factory launch in Atlantis

GRI purchased a 7.8 ha site in the Atlantis Industrial area from the City of Cape Town in 2014. Breaking ground in March that year, GRI built a 12 000 sqm factory to manufacture wind towers in Atlantis. The factory was launched in November 2014 and full production started in January 2015.

- Since the initial investment, GRI has expanded twice, investing a further R175m.
- The facility has created jobs for 312 people (about 50% more than planned).

Manufacturing entities like GRI have been severely affected by uncertainty in the REIPPP programme. Eskom is expected to sign the 26 outstanding power purchase agreements (PPAs), of which x will be wind) in March 2018. It is expected that full production will then resume at GRI, which had to scale down production and staff significantly because of the delays.

11



The map shows the 101 ha made available by the City of Cape Town for the SEZ, and GRI's 7.8 ha site for the construction of the R300m wind tower manufacturing facility. GRI has made a significant contribution to local content and green manufacturing.

**Greentech Atlantis Special Economic Zone** 

**Investor story: Wind tower internals** manufacturing company, Resolux Africa, creates green value chain in Atlantis

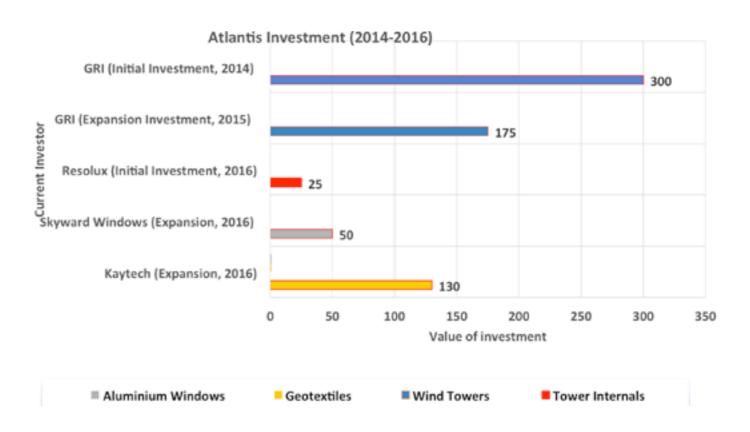
- In 2014 the SEZ started discussions with Resolux Africa, a 51% black women owned company, on its interest to set up a wind tower internal manufacturing facility in Atlantis.
- Resolux manufactures wind tower internals such as LED lights, stepladders, cables and fasteners to supply GRI and others in the renewable energy space.
- By March 2016, Resolux launched a R25m project to create 80 direct and indirect jobs.
- Resolux's operations have been severely curtailed by delays in the REIPPP programme.



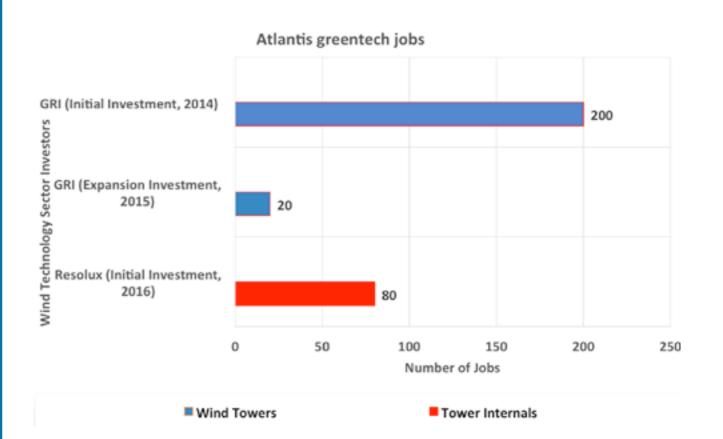
- Hopefield wind turbines

# Summary: SEZ investment to date

**Greentech Atlantis Special Economic Zone** 



# Summary: SEZ job creation to date





- Atlantis Community Stakeholder Meeting together with the dti (Women, Youth and Persons with Disability Economic Empowerment Unit)

## Highlights from 2017/18

# II. Sub-programme: Stakeholder engagement and consultation

The Atlantis project team had over 38 engagements with a wide range of stakeholders regarding SEZ designation application processes and future plans. This work was done to create further awareness of the SEZ, to strengthen buyin and existing relationships, and to mobilise support for the zone. The stakeholders include national and provincial government, the City of Cape Town, Atlantis community members, organised business and labour, SMMEs, and business networking groups and forums.

### Achievements and outcomes

The team has:

Identified and secured commitments to the SEZ from a wide range of key stakeholders, with letters of support received from:

- The Black Management Forum
- South African Renewable Energy Incubator (SAREBI)
- Wesgro
- The City of Cape Town: Atlantis Investment Facilitation Office (AIFO)
- South African Renewable Energy Business Incubator (SAREBI)
- Small Enterprise Development Agency (SEDA)

## **Engagements**

Among other engagements, the team:

- Held a meeting with the Technical Subcommittee of the SEZ Advisory Board. (April 2017)
- Communication received that the SEZ board made a recommendation to approve and designate Atlantis as an SEZ. (June 2017)
- Meeting held with World Bank Group representative who was on an exploratory trip to understand challenges facing South Africa SEZs. (September 2017)
- Final SEZ Public Consultation was held and it was a resounding success. (October 2017)
- Met with the Water and Sanitation Department and Atlantis Industrial Initiative (AII) to discuss water related topics. (November 2017)
- Hosted a Singaporean and Malaysian business delegation interested in opportunities in the Western Cape. (November 2017)
- Strategy session held to GreenCape to discuss the future of the Atlantis SEZ Project. (December 2017)
- Meeting held with the Department of Labour to discuss how best to collaborate in the future. (December 2017)
- Department of Trade and Industry's Women, Youth,
  Persons with Disability Economic Empowerment Unit
  (WYPDEE): The dti presented on the work and offerings
  of the Unit and how this is likely to benefit the people
  of Atlantis in the context of the Atlantis SEZ project.
  (8th February 2018).



- Sarebi incubates, February 2018

# Highlights from 2017/18

# III. Sub-programme: Skills development and internship

# Skills programme continues to build local skills

Skills development has been prioritised to ensure local skills meet the needs of industry locating in Atlantis and local people have access to increased job opportunities. A skills audit was done in 2015 to inform the skills strategy for the SEZ.

Based on the 2015 skills audit results, a range of interventions are being implemented by the GreenCape Skills Manager, together with Atlantis SEZ Project Office. This has entailed engagements and interventions run together with Atlantis high schools, SARETEC, various TVET colleges, Symbiosis Incubator, SAREBI, the manufacturing SETA, provincial government and various industry and community stakeholders.

# SEZ Internship Programme provides development opportunities for women from Atlantis

- In April 2016, after a successful two years (including shortterm internal and external capacity-building), three female interns transitioned into permanent appointments.
- All three have enrolled in study programmes with the University of South Africa (UNISA) and the University of the Cape Peninsula (CPUT).

## **Ikamva Youth Tutoring Programme**

- The goal of the programme is to better prepare Atlantis learners for further training and post-school employment opportunities.
- The programme was launched in July 2016 with 92 Grade 10 and 11 learners joining. The number of learners grew in 2017 to over 120. The programme now supports learners from grade 10 12 from various High Schools. The first matric cohort gave parents and organisers plenty to celebrate with a pass rate of 94% and 74% achieving bachelors passes to continue their studies further.

### 92 learners in 2016



+120 learners in 2017

- Last year's outstanding achievements were celebrated at the annual prize giving hosted at Proteus High School on Saturday, 3 February.
- In other events (see below) learners were made aware of employment options and opportunities in the green economy and the renewable energy sector.



# Skills programme exposes Atlantis learners to sustainability and mitigating impacts of climate change

With support from the City of Cape Town Grade 10-11 learners attended the first ever Atlantis Winter School in July at Proteus Technical High School.

- 35 learners from Atlantis high schools attended workshops focusing on food security and sustainability, as well as the impacts of climate change and what positive actions can be taken
- 22 learners from the Atlantis School of Skills and Proteus High School attended the SAIREC (renewable energy) Expo (Oct 2015).

# **Atlantis Renewable Energy Challenge**

Now in its second year, the AREC is firmly established as an annual event, encouraging learners to submit their entries of renewable energy.

- Robinvale High School and Proteus Technical High School participated for the second time, this year joined by Atlantis School of Skills
- Learners were taken on site visits to Windaba Conference, the Science Centre and winners enjoyed a day out at Acrobranch.

# Skills programme continues to build PV installation capacity in Atlantis and surrounds

Together with SARETEC and SAPVIA the PV installer test was piloted and 45 installers' competency assessed in 2017. This assessment was adopted as the entry point into SAPVIA's PV GreenCard, a quality initiative launched nationally in May 2017.

MSC Academy (previously MAASA) also offered another round of PV training in Atlantis in April 2017.



### Highlights from 2017/18

# IV. Sub-Programme: Infrastructure development

The City of Cape Town and Eskom are upgrading the power supply to Atlantis. The image above shows a new sub-station to upgrade the existing electricity supply in Atlantis. The project was completed at the end of 2016.

"It is predicted that at the end of 2018, 13 countries will exceed the 1 gigawatt mark for annual solar PV installations, with a 35% increase expected in European demand for solar PV. By 2024 the global market for wind energy expected to be worth over US\$170 billion."

# Strategic interventions and work packages to fast-track SEZ growth and development

### **Energy services interventions**

A service provider has been appointed for the development of a standard contract for Energy Services Contracting (ESCO). The aim is to develop energy supply through the ESCO - to provide cheap and sustainable energy and affordable energy efficiency services, and to pilot a solar PV project in the Atlantis Industrial area.

### Long-term work packages

- Assessing implications of West Coast Corridor development on the SEZ.
- Stakeholder engagement on West Coast Corridor development.
- Stakeholder engagement on SEZ application for designation.
- Setting up Atlantis SEZ One Stop Shop.
- Setting up SEZ entity to manage development and implementation after designation.





# Western Cape Industrial Symbiosis Programme (WISP) Activities in 2017/18

In April 2015 WISP began its work in the Atlantis industrial area, assisting companies to become more resource efficient and identifying opportunities for new enterprise development based on discarded materials in the area.

The work continued in 2016-2017, assisting companies to implement resource efficiency practices and launching an enterprise development programme to establish two new green businesses in June 2017.

### Resource efficiency support continues

To date 12 synergies have been completed, benefiting 14 companies. The following business benefits have been achieved:

- 34 433 tonnes diverted from landfill (up from 32 tonnes in 2015-2016)
- R30 261 457.19 additional revenue
- R22 356 767.72 cost savings
- R1 925 158.00 private investment
- 118 996 tonnes carbon dioxide equivalents in fossil green house gas savings

#### Enterprise development programme launched

In December 2016, WISP and the South African Renewable Business Incubator (SAREBI) launched an enterprise development programme aimed at establishing two new green businesses in Atlantis by June 2017.

- The programme is based on 18 new enterprise development opportunities identified by WISP via in-depth industry research in the 2015-2016 financial year.
- **Fifteen** entrepreneurs have been selected to participate in the programme.

WISP and SAREBI are confident that the programme will provide evidence that industrial symbiosis can be used to catalyse enterprise development and that it could be replicated for new business opportunities identified by WISP.



- The SEZ is expected to create 1200 jobs by 2022



# Business opportunities identified for enterprise development

| Today  |   |  |  |  |  |  |  |
|--|---|--|--|--|--|--|--|
| Textile Shredding  More than 198 tonnes of underutilised textiles, of mainly various threads, all of which can be used for carpeting underfelt. However processing is required to remove the thread from the tubes.                | Cardboard Tubes Reuse  More than 100 tonnes of cardboard textile tubes could be reused to package other products such as plastic film.  | Light as a Service<br>There is an opportunity<br>to assist a local LED light<br>manufacturer in selling a  | Cardboard Tubes Inhouse Reuse  An opportunity to asses the technical barrier regarding altering machinery to accept the preprocessed textile tubes so that they can be reused as product packaging.                              |  |  |  |  |
| Pallet Recycling  More than 270 tonnes of pallet material available for recycling and potential resale in Atlantis. Atlantis is also in close proximity to Saldanha, and subsequently its pallet material.                         | Wood Chipping  More than 530 tonnes of wood material plus surrounding alien vegetation (in conjunction with alien-clearing programmes) allows for chipping of biomass for initiatives focusing on mulch or biomass boilers.       | light as a service and not as hardware. This would allow the collection of electronic waste that would warrant recycling.  | Logistics  There may be an opportunity to establish a logistics route between Atlantis and Cape Town based solution providers to consolidate and transport underutilised resources.  |  |  |  |  |
| Tomorrow   |   |  |  |  |  |  |  |
| Energy Efficiency  There is great interest in energy efficiency in Atlantis, particularly in small-scale energy generation.  | Cardboard Core Shredding +100 tonnes of cardboard textile tubes could be reused to package other products such as plastic film.   | Energy Usage Offset  There is interest in generating energy to offset companies' energy costs. More focus of the Small Scale Energy Generation is needed to provide an opportunity for PV suppliers to service Atlantis. | Pyrolysis of Business Paper Sludge  There is interest in using pyrolysis technology to process paper sludge from a single company. The heat could be used to generate steam for processing recyclables.                          |  |  |  |  |
| Future   |   |  |  |  |  |  |  |
| Building Materials  More than 73,000 tonnes of inorganic material and +420 tonnes of paper sludge available for the manufacture of building materials (bricks / blocks / tiles). Technical / legal barriers require investigation. | Bentonite Extraction  Technical challenge to segregate PET contaminants from bentonite or to extract the bentonite from the foundry sand. There may be an opportunity to sell quality bentonite back to the respective companies. | Pyrolysis of All Paper Sludge<br>in Atlantis<br>There is opportunity for<br>a business to set up a   | Dewatering Paper Sludge  Technical challenge to dewater the paper sludge. This would reduce volume (and subsequent landfill gate fees) and to downgrade waste to general not hazardous making it easier to divert to a solution. |  |  |  |  |
| Water Processing for Reuse  Establish a facility to consolidate industrial process water for the treatment and subsequent reuse as quality input water for industries.   | Integrated Waste Management Area  Atlantis is on-route to Vissershok landfill. As such, Atlantis would be a prime location to set up a small scale MRF to intercept resources along the West Coast.                               | pyrolysis plant in Atlantis to<br>process all the paper sludge<br>in Atlantis. The heat could<br>be used to generate steam<br>for processing recyclables.  | Heat / Steam Transfer (Future Power Plant)  With the execution of an EIA for gas to power in Atlantis, there is potential to relay heat / steam from the generation to surrounding industries.                                   |  |  |  |  |



- The SEZ has provided an opportunity for skills development in the renewable energy sector

# South African Renewable **Energy Business** Incubator (SAREBI) Activities in 2017/18

SAREBI's other activities include:

- Enterprise development programmes: Sarebi has diversified their incubation portfolio to strengthen the growth of green businesses in the Western Cape. They have done this by including resource efficient-related SME's from the energy, water, waste, and agricultural sectors. Sarebi delivered four enterprise development programmes for the Western Cape Enterprise Development Programme (Waste), Climate Innovation Centre (Energy), Imvelisi/ Department of Science and Technology (Water and Biodiversity/Agriculture), and for City of Cape Town, the Think Water EDP.
- Business development workshops: Sarebi held residentbased and online lectures to help entrepreneurs define business concepts and to convert promising business models into viable business ventures. Six cohorts received Sarebi's support (4 masterclasses and 2 pre-incubation classes).
- Operational support services: Sarebi expanded their operational business support services, which include accounting, payroll administration, HR & industrial relations, IT support (domain hosting and email administration), facilities (office space and shared manufacturing services).
- Incubation impact: Sarebi supported 132 clients and helped to create 19 permanent jobs. Over R12 million was created in revenue by the SMEs receiving support from Sarebi.

## **Atlantis SEZ Development Milestones**

### **2012 MARCH**

City of Cape Town approved the allocation of 68 hectares for the establishment of a green technology manufacturing hub.

### **2014 MARCH**

First negotiations with GRI on the purchase of land in the green technology hub.

### **2015 JANUARY**

GRI starts production of the first wind towers.

#### **2015 OCTOBER**

GRI delivers its first completed wind towers to Noupoort wind farm in the Northern Cape.

### **2016 MARCH**

Resolux launched a R25m factory in Atlantis to create 80 direct and indirect jobs.

### **2016 OCTOBER**

Intergovernmental agreement on land signed by the City of **Cape Town Mayor and Provincial** MEC Winde.

#### 2017

Presentations to Min Davies and **SEZ Advisory Board Technical** Subcommittee.

### **2013 MARCH**

**SEDA Atlantis Renewable Energy** Business Incubator launched by Minister Rob Davies (dti).

### **2014 SEPTEMBER**

City of Cape Town launched the Atlantis Investment Facilitation Office.

### **2015 JULY**

SEZ economic impact analysis study completed.

Site preparatory work is started by the City for building a new sub-station in Atlantis.

#### **2016 JANUARY**

GRI completes a R75m expansion to add 5 000 m<sup>2</sup> of factory space to the existing 12 000m<sup>2</sup>.

### **2016 JUNE**

Presentations to Min Davies and **SEZ Advisory Board Technical** Subcommittee.

### **2016 NOVEMBER**

Presentations to Min Davies and **SEZ Advisory Board Technical** Subcommittee.

**Rob Davis publishes intention** to designate.

### **2014 FEBRUARY**

GreenCape and the dti sign a memorandum of funding agreement for the SEZ project.

### **2014 NOVEMBER**

GRI factory is launched by the Minister of Trade and Industry, Rob Davies.

### **2015 SEPTEMBER**

**SAREBI** launched its Manufacturing Technology Centre.

SEZ first application for designation submitted to the dti.

#### **2016 FEBRUARY**

GRI delivers its second set of towers to the market.

Second application for designation submitted to the dti.

### **2016 AUGUST**

SEZ roadshow with Deputy Director General Zikode.

### **2017 APRIL**

Presentations to Min Davies and **SEZ Advisory Board Technical** Subcommittee.

### 2017 October

Public consultation process in Atlantis, and public invited to comment.

# 2017 September

Minister of Trade and Industry,





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